

## BOARD OF DIRECTORS

(As of July 1, 2001)

### President\*1 \*2

Yoshikatsu Ota

### Senior Executive Directors\*2

Yoshihiko Higashiyama  
Norio Tashima  
Norikatsu Shimizu

### Executive Directors\*2

Masayoshi Inoue  
Hiroshi Fujii

### Directors\*2

Toshiaki Ishihara  
Tateomi Kohno  
Yohisuke Takekida  
Masanori Hondo  
Masaru Oba

\*1Representative Director

\*2The above members of the Board of Directors are also Executive Officers

### Executive Officers

Toru Kisanuki  
Shigeyuki Seki  
Masao Bando  
Hiroshi Furukawa  
Hiroshi Ishiko  
Mitsuharu Ohura  
Hisashi Tokumaru  
Akio Kitani  
Hideki Okamura

### Full-Time Corporate Auditors

Mikio Naya  
Akio Kawano

### Corporate Auditors

Kazunari Ohno  
Kimio Haruna

## CORPORATE DATA

(As of July 1, 2001)

### MINOLTA CO., LTD.

#### Established

November 1928

#### Paid-in Capital

¥25,832,512,890 (As of March 31, 2001)

#### Number of Employees\*

4,808 (As of March 31, 2001)

#### Independent Public Accountants

Century Ota Showa & Co.

#### Major Businesses

Image Information Products:

Manufacture and sale of photocopiers, printers, facsimile machines, document imaging products and their accessories

Optical Products:

Manufacture and sale of cameras, their accessories, lenses, binoculars, radiometric instruments, optical units, and planetariums

Other:

#### Stock Exchange Listings

Osaka, Tokyo, Nagoya, Frankfurt, and Düsseldorf

#### Transfer Agent

The Toyo Trust & Banking Co., Ltd.

Transfer business handled at the Corporate Agency Dept., Osaka Branch,

The Toyo Trust & Banking Co., Ltd.,  
6-3, Fushimi-machi 3-chome, Chuo-ku, Osaka 541-8502,  
Japan, and at the head office and all branch offices of The Toyo Trust & Banking Co., Ltd.

.....  
The following are trademarks or registered trademarks of Minolta Co., Ltd. which appear in this Annual Report

•DiALTA / •DiALTA Color / •DiALTA Color CF2001 / •DiALTA Color CF9001 /  
•DiALTA Color CF1501 / •DiALTA Di351f  
•Dimâge 2330 Zoom / •DiIMAGE 7 / •α / •α-7 / •DYNAX / •DYNAX 7 / •RIVA / •RIVA ZOOM 125 / •MEDIAGLOBE  
•VIVID 900 / •CL-200  
•The essentials of imaging

The following are trademarks or registered trademarks of MINOLTA-QMS, Inc.:

•magicolor / •DeskLaser

All other brand and product names are trademarks or registered trademarks of their respective owners.

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DYNAX series SLRs are marketed as the Maxxum series in North America and the α-series in Japan, and RIVA compact cameras are marketed as the CAPIOS series in Japan and the Freedom series in North America.

VIVID 900 and VIVID 300 3D digitizers are marketed in Europe as VI-900 and VI-300, respectively.

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\*The number of employees does not include temporarily transferred employees, temporary employees, or temporarily retired employees.

# CORPORATE DIRECTORY

(As of July 1, 2001)

## Head Office

3-13, Azuchi-machi 2-chome,  
Chuo-ku, Osaka 541-8556, Japan  
Telephone: (81) 6-6271-2251  
Fax: (81) 6-6266-1010  
Telex: J63403

## Tokyo Office

19-13, Takanawa 2-chome,  
Minato-ku, Tokyo 108-8608, Japan  
Telephone: (81) 3-5423-7551  
Fax: (81) 3-5423-7550

## Plants

Sakai Operations, Sayama Operations,  
Toyokawa Administrative Center, Toyokawa Plant,  
Mikawa Plant, Mizuho Plant, Itami Plant

## Laboratories

Technical Center, Takatsuki Laboratory,  
Toyokawa Development Center,  
Advanced Systems Center Seishin

## Other

Esaka Operations

## Major Subsidiaries

### SALES

#### Japan

- Minolta Sales Co., Ltd.\*
- Minolta Office System Tokai Co., Ltd.\*
- Minolta Office System Kinki Co., Ltd.\*
- Minolta Office System Tokyo Co., Ltd.\*
- Minolta Office System Kyushu Co., Ltd.\*
- Minolta-QMS K.K.\*

#### U.S.A.

- Minolta Corporation\*
- Minolta Business Solutions, Inc.\*
- Mohawk Marketing Corporation\*
- Minolta Information Systems, Inc.\*

#### Canada

- Minolta Canada Inc.\*
- Minolta Business Equipment (Canada), Ltd.\*
- QMS Canada, Inc.\*

#### Germany

- Minolta Europe GmbH\*
- Develop GmbH\*
- Plankopie Gesellschaft für Bürosysteme (M) mbH\*
- Office-boerse.de Internet GmbH
- Minolta-QMS GmbH\*

#### France

- Minolta France S.A.\*
- Repro Conseil S.A.\*
- Minolta-QMS France S.a.r.l.\*

#### U.K.

- Minolta (UK) Limited\*
- Minolta-QMS (U.K.) Ltd.\*

#### Switzerland

- Minolta (Schweiz) AG\*

#### Austria

- Minolta Austria Gesellschaft mbH\*

#### The Netherlands

- Minolta Camera Benelux B.V.\*
- Minolta-QMS Europe B.V.\*

#### Belgium

- Minolta Business Equipment (Belgium) N.V.\*

#### Sweden

- Minolta Svenska AB\*
- Minolta Business Equipment Sweden AB\*
- QMS Nordic AB\*

#### Norway

- Minolta Norway AS\*

#### Italy

- Minolta Italia S.p.A.\*

#### Portugal

- Minolta (Portugal)-Comercialização e Assistência de Equipamento de Escritório, Lda.\*

#### Spain

- Minolta Spain S.A.\*

#### Denmark

- Minolta Denmark A/S\*

#### Hungary

- Minolta Magyarorszag Kft.

#### Poland

- Minolta Polska Sp. zo. o.

#### The Czech Republic

- Minolta spol.s r.o.\*

#### Slovakia

- Minolta Slovakia spol.s r.o.

#### Romania

- Minolta Romania s.r.l.

#### Lithuania

- Minolta Baltia UAB

#### Bulgaria

- Minolta Bulgaria o.o.d.

**Slovenia**

- Minolta d.o.o. Ljubljana

**Croatia**

- Minolta Zagreb d.o.o.

**Serbia**

- Minolta Beograd d.o.o.

**Ukraine**

- Minolta Ukraine

**China (Hong Kong)**

- Minolta Hong Kong Limited\*

**China**

- Minolta International Trading (Shanghai) Co., Ltd.

**Singapore**

- Minolta Singapore (PTE) Limited\*

**Malaysia**

- Minolta Marketing (M) Sdn. Bhd.\*

**New Zealand**

- Minolta New Zealand Limited\*

**Australia**

- Minolta Business Equipment Australia PTY Ltd.\*
- Minolta-QMS Australia PTY Ltd.\*

## MANUFACTURING

**Japan**

- Aoi Camera Co., Ltd.\*
- Sankei Precision Products Co., Ltd.\*
- Toyohashi Precision Products Co., Ltd.\*
- Nara Minolta Seiko Co., Ltd.
- Nankai Optical Co., Ltd.
- Okayama Minolta Seimitsu Co., Ltd.\*
- Miki Minolta Industries Co., Ltd.\*
- Minolta Components Co., Ltd.\*
- MYG Disk Corporation\*

**U.S.A.**

- Minolta Advance Technology Inc.\*

**France**

- Minolta Lorraine S.A.\*

**Malaysia**

- Minolta Malaysia Sdn. Bhd.\*
- Minolta Precision Engineering (M) Sdn. Bhd.\*

**China (Hong Kong)**

- Minolta Industries (HK) Limited\*

## MANUFACTURING &amp; SALES

**Japan**

- Minolta Planetarium Co., Ltd.\*

**U.S.A.**

- Astro-Tech. Manufacturing, Inc.\*

**Brazil**

- Minolta Copiadora do Amazonas Ltda.\*

**China**

- Shanghai Minolta Optical Products Co., Ltd.\*
- Wuhan Minolta Office Automation Equipments Co., Ltd.\*

## R&amp;D, MANUFACTURING &amp; SALES

**Japan**

- F&M Imaging Technology Co., Ltd.

**U.S.A.**

- Minolta-QMS, Inc.\*

## R &amp; D

**Japan**

- Minolta Software Laboratory Co., Ltd.

**U.S.A.**

- Minolta Systems Laboratory Inc.

## OTHER

**Japan**

- Minolta Camera Service Co., Ltd.
- Minolta Hoken Daiko Co., Ltd.
- Minolta Digital Solution Co., Ltd.\*
- Dynax Trading Co., Ltd.
- Minolta Logistics Co., Ltd.
- Minolta Quality Service Co., Ltd.
- Minolta Techno System Co., Ltd.\*

\*Consolidated Subsidiary