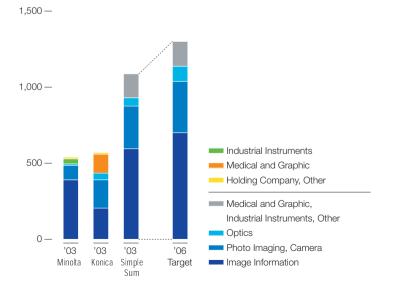
Company Profile

In August 2003, Konica Corporation and Minolta Co., Ltd. integrated their respective managements and established a holding company, Konica Minolta Holdings, Inc., founded on the concept of creating an entirely new corporate group.

The new integrated company is seeking to maximize corporate value by adopting portfolio-based strategic decision-making in the fields of image information, optics, and electronic materials (EM) technologies, photo imaging, cameras, medical and graphic imaging, and industrial instruments. We are also actively working to cultivate new business domains through the integration of our core technologies.

Driven by its corporate message "The essentials of imaging," the new corporate group plans to take the lead in delivering innovative products that continue to create impressions in the field of imaging, address the needs of the era, and meet the expectations of stakeholders.

Operating Overview and Sales Targets (Billions of yen)



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Disclaimer Regarding Forward-Looking Statements